

Segregation of Duties of Directors (as of September 1, 2021)

Name	New		Current	
Masaaki KANAI	Chairman & Representative Director	unchanged	Chairman & Representative Director	Overall management
Nobuo DOMAE	President & Representative Director	Overall management President & Representative Director, MUJI HOUSE Co., Ltd.	Senior Managing Director	Head of Sales and Marketing Group
Satoru MATSUZAKI	Vice Chairman & Director	Overall management	President & Representative Director	Overall management Head of Overseas Business Group President & Representative Director, MUJI HOUSE Co., Ltd.
Satoshi SHIMIZU	Senior Managing Director	Head of Mainland China Business Group Also in charge of Taiwan Business and Hong Kong Business	Managing Director	Head of Mainland China Business Group
Satoshi OKAZAKI	Director	General Manager of Apparel Merchandising Division	Director	In charge of Information Systems Division, Logistics Division
Kei SUZUKI	Director	In charge of Special Missions	Director	In charge of: HR & General Affairs Division, Legal & Intellectual Property Division, Internal Audit Office
Isao ENDO	Outside Director	unchanged	Outside Director	Part-time Director
Masayoshi YAGYU	Outside Director	unchanged	Outside Director	Part-time Director
Atsushi YOSHIKAWA	Outside Director	unchanged	Outside Director	Part-time Director
Shingo KAWANOKAMI	Corporate Auditor	unchanged	Corporate Auditor	Full-time Corporate Auditor
Masaru HATTORI	Outside Corporate Auditor	unchanged	Outside Corporate Auditor	Part-time Corporate Auditor
Sachiko ICHIKAWA	Outside Corporate Auditor	unchanged	Outside Corporate Auditor	Part-time Corporate Auditor
Jun ARAI	Outside Corporate Auditor	unchanged	Outside Corporate Auditor	Part-time Corporate Auditor
Takuo NAGAHARA	Executive Officer	Head of Sales and Marketing Group	Executive Officer	Head of Europe Business, Overseas Business Group
Jun YOKOHAMA	Executive Officer	In charge of Overall Administration	—	—
Kimie MORISHITA	Executive Officer	Head of PR & ESG Division, Also in charge of EC & Digital Service Division, Open Communications Department and Customer Relations Office	Executive Officer	—
Naoki YAMAMOTO	Executive Officer	In charge of Korea Business, Australia Business, Thailand & Vietnam Business, Singapore & Malaysia Business, India Business, Philippines Business, North America Business and Europe Business	—	—
Asako SHIMAZAKI	Executive Officer	Head of Food Division Also in charge of Household Division and Design Office	Executive Officer	Head of Food Division
Naoki KADOIKE	Executive Officer	Head of Sales Channel Development Division	—	—
Yoji SAITO	Executive Officer	Head of Development & Production Division	Executive Officer	Head of Apparel Division
Tomoko MATSUOKA	Executive Officer	Head of Household Division	Executive Officer	Head of Household Division Also in charge of: IDÉE Business Unit
Kenta Horiguchi	Executive Officer	General Manager of Corporate Planning Office Also in charge of Finance Division	—	—
Akira KAWAMURA	Executive Officer	Head of Social Good Business Unit	—	—
Hiroyoshi AZAMI	Executive Officer	Head of Chiba & Aizu Business	Executive Officer	Head of Social Good Business Unit
Nobuhiro MATSUEDA	Executive Officer	Head of Kyoto Nara & South Osaka Business	—	—
Akihiro YOSHIDA	Executive Officer	Head of Taiwan Business	—	—
Feng XIA	Executive Officer	Head of Hong Kong Business	Executive Officer	Head of Administration, Mainland China Business Group
Shoichi SAITO	Executive Officer	Head of Korea Business	Executive Officer	Head of HR & General Affairs Division
Yuki YAMAMOTO	Executive Officer	Head of India Business	Senior Executive Officer	Head of Singapore & Malaysia Businesses, Also in charge of India Business
Katsushi ONISHI	Executive Officer	Head of Singapore & Malaysia Business	Executive Officer	Head of Open Communications Division
Akihiro KAMOGARI	Executive Officer	Head of Thailand & Vietnam Business	Executive Officer	Head of Thailand & Vietnam Businesses, Overseas Business Group
Wai Lan HUNG	Executive Officer	Head of Australia Business	Executive Officer	Head of Hong Kong & Australia Business, Overseas Business Group
Yi Chia LIANG	Executive Officer	Head of Administration, Mainland China Business Group	Executive Officer	Head of Taiwan, Philippines & Indonesia Businesses, Overseas Business Group